



REPORT OF THE JOINT CAPITAL PLANNING COMMITTEE
APRIL 2, 2021

Summary

This Report from the Joint Capital Planning Committee (JCPC) provides recommendations to the Town Manager regarding Fiscal Year 2022 (FY22) and the five-year capital improvement program FY22-FY26 as required by the Charter (Section 5.7 (b)). For the FY22 which begins July 2021, budget guidelines set by the Town Council and Town Manager recommended a capital budget equal to 8.5% of the tax levy for a total of \$4,671,888. Including unspent capital reserves from FY21, State Chapter 90 funds for road improvements, and repurposed capital funds from earlier years, funds available for capital requests in FY22 totaled \$ 6,260,422. After allowance for debt service from prior year capital projects, the total available for cash spending equals \$5,427,671.

The initial capital requests presented to JCPC for FY22 by Town staff and department directors for schools, town departments and the library totaled \$7,053,408, which includes \$1.6 million in projects proposed for borrowing. These requests nearly equaled available funds. JCPC also received one resident capital request.

Based on information provided and follow-up discussions, the Committee recommends the proposed projects detailed in capital plan for FY22 (see Table) with the following changes or modifications:

- **Munson Building HVAC:** We recommend a budget sufficient to replace the existing HVAC system with energy efficient VRF systems. Based on discussions, the \$30,000 request would be combined with existing funds to replace the system. We further agree with recommendations regarding adding insulation, ceiling fans and other measures to increase efficiency in the building if these additional measures can be funded out of the existing maintenance funds. If there are not sufficient funds, they should be added to the FY 23 budget request.
- **Sustainability Fund:** We endorse this new Fund and recommend an increase to \$100,000, up from \$50,000. This amount should be re-evaluated next year to determine the appropriate amount for this fund. The higher level will position the Town to be able to support projects such as idling systems, to conduct studies to prepare for solar, and/or provide seed funds to secure sustainability grants and other projects that improve energy efficiency.
- **Computer equipment and copiers for Schools, Town, and Library:** To offset the increase in funding for Munson and the Sustainability Fund, we recommend repurposing past appropriations that remain unspent and working with departments to reduce School and Town technology requests, and library laptop requests as feasible. Due to computer purchases made under the CARES Act and lower usage of equipment during building closures, reductions are likely feasible.
- **Resident Capital Request for a Study to Prepare for Solar Panel Canopies:** We recommend funding the proposed \$25,000 project in combination with the Regional School funds for Solar study by first seeking grant funds and drawing on the Sustainability Fund to supplement grant support as needed. The study would assess solar canopies and possible charging stations for Regional school parking lots as well as elementary schools and other public grounds and put the Town in a position to seek grant funds to implement installation at future date.

- School Van for Special Needs: This was proposed as replacement without detail regarding the vehicle. The Van is typically driven short distances. We recommend that the replacement be either electric or a hybrid if such vehicles are available for this specialized use. To the extent a hybrid/electric option is more expensive, we recommend seeking funds from the Sustainability Fund.
- North Amherst Intersection: We recommend financing the study in FY22 only if there is evidence that spending the money would significantly enhance the likelihood of getting a grant. Based on information we received, the proposed intersection construction project of \$1.8 million will only occur with grant support.
- Balance the FY22 Budget: The proposed budget is \$15,000 more than available funds. Adjust spending to balance the budget.

The Committee also reviewed the five-year plan and observed that some of the proposed projects might be eligible for Community Preservation Act support or grant funding. We recommend that the Town Manager seek such support to enable general fund capital resources to support facility maintenance, equipment, and roads/sidewalk repairs. Capital funds will be stretched over this five-year period with the expectation that several major building projects will require support.

As part of the planning for the four major capital projects, the Town Manager has continued to make road work and sidewalk repair a priority. The Five-Year plan illustrated in Appendix A reflects the anticipated return to lower levels of spending on roads, sidewalks and equipment in FY24 through FY26 assuming the Council and Town proceeds with four major building projects. We recommend that the Town Manager highlight tradeoffs when presenting the Five-Year Capital Plan.

We commend the Town Manager and staff on innovations this year that provided the JCPC with a more comprehensive capital improvement plan at the beginning of our deliberations. This included: provision of information on unspent funds from earlier capital appropriations, an inventory of buildings and vehicles, a nearly balanced five-year plan, and a list of projects that will need to be funded in the future. We recommend that such information be part of future practice, with updates as needed as plans evolve.

We also suggest that the Town Manager consider ways to profile major capital expenditures in the Enterprise Funds and through the Community Preservation Act in public presentations for a more comprehensive summary of capital improvements across all funding sources

The Table and Appendices to the following report include the projects as originally presented.

Introduction

The Joint Capital Planning Committee (JCPC) provides advice to the Town Manager regarding proposed capital spending for the coming year and the five-year capital improvement plan. The current committee consists of three members of the Council, two members of the School Committee, and two members of the Library Trustees. We met weekly starting February 11th to review and discuss capital requests for FY22, the five-year plan, and other materials presented to the Committee. Our work was informed and assisted throughout by Sean Mangano, Director of Finance.

At the outset, we received an overview of the Capital Improvement Program, proposed capital spending for FY22, and proposed Five-Year capital expenditures that had been developed by staff given projected funds available for capital spending from FY22 through FY26. (Appendix A). We focused on the FY22 proposals and met with department heads to discuss each proposed project.

Historically, initial capital requests to JCPC for the next fiscal year substantially exceeded the funds available for the year. This year, as recommended by the Council and JCPC, proposed projects for FY22 were nearly in balance, with a small deficit. The 5-year plan was also more nearly in balance. The initial presentation to JCPC listed projects that would likely be delayed for future years absent new funding.

The Committee deliberations focused on the capital requests for FY22 that will be supported by funds available from the annual allocation of the general tax levy, State Funds, general fund capital reserves, and

new borrowing. For FY22, budget guidelines set by the Town Council and Town Manager recommended a capital allocation equal to 8.5% of the tax levy for a total of \$4,671,888. Although lower than the policy target of 10%, it is more than three times the current year capital budget that had been significantly reduced to protect operating budgets in the midst of the COVID economic downturn. The unspent capital reserve from the current year of \$700,000 is also available for FY22 along with State Chapter 90 funds for road improvements, and repurposed capital funds from earlier years. This brings total funds for available in FY22 for capital to \$ 6,260,422. (Appendix A)

In addition to funding spending on new capital projects, the capital budget includes debt service for prior projects. After subtracting the debt service costs projected for the year, including debt service for the Regional Schools totaling \$832,751, cash capital available for FY22 is \$5,427,671. (Appendix A)

FY22 Capital Requests Proposed to JCPC

The initial capital requests presented to the committee by Town Departments, schools, and the library totaled \$7,053,408, including \$1.6 million in projects proposed for borrowing.

Over the course of our weekly meetings, the Committee discussed requests with Department heads and facility staff for the projects listed in the Table below. We asked about urgency, related operating costs, funds available from past appropriations, and, for vehicles and the HVAC systems requests for the Police Station and Munson, whether there were alternatives available that would conserve energy and move Amherst buildings and vehicles away from fossil fuels.

This year for the first time, Town staff proposed a \$50,000 capital project budget to create a Sustainability Fund. This Fund would be used to support studies, enable the Town to use as seed money to seek sustainability grants, and to fund other capital projects that improve energy efficiency but might be more expensive than initially budgeted.

In addition to Department requests, we received a resident proposal for a \$25,000 study for preliminary design and analysis of solar system canopies and charging stations at regional schools parking lots and other Town parking lots or roof tops. Proposed by two high-school students and a Town resident, the cost estimate for the 2-3-month study was based on other such studies. The presentation noted that with charging stations for buses, the study has the potential to reduce greenhouse gases and support renewable energy.

FY22 JCPC Recommendations

Consistent with Town Council Guidelines, the JCPC recommends that 8.5% of the tax levy in FY22 be allocated for capital. We further endorse the plan to reach the long-term policy goal of 10% by FY23 to keep up with the capital needs of the Town for roads, sidewalks, buildings, equipment, and potential new debt service levels if the Town Council votes to proceed with the major capital building projects.

The capital spending plan proposed to the Committee included \$1.2 million for schools, \$2.5 million for DPW, \$785,000 for Town facility maintenance and repairs, \$253,125 for Information Technology, \$100,000 for Fire, \$100,000 for Police, projects totaling \$315,300 for conservation, recreation, planning and the Town clerk (voting machines), and \$1.744 million for vehicles. (see Table and Appendix B).

This year the Town facility manager proposed an increase in the Town building maintenance fund to support a range of projects and catch up with a variety of maintenance needs. The Committee endorsed this approach and recommend that the Town Manager report back to the Committee next year on how well the proposed funding covered the range of projects proposed.

During discussions on possible VRF alternatives to the proposed electric chiller for the Police station, we discussed the high costs of a full system replacement and the major disruption installation would cause to a high-priority building that is operated 24/7. Unlike the Munson Building, solar on the roof of the Police station will be feasible. JCPC thus endorses the proposed purchase of a Chiller (to be financed by debt) to meet the needs for a building that is open 24/7.

The JCPC recommends capital spending for FY22 totaling \$6,260,422 which would be a balanced budget. This is \$15,000 lower than the initial proposed budget.

Except for the six recommended changes and modifications listed below, the Committee supports the proposed project requests. We found the projects to be high priority investments in our schools, town buildings, sustainability improvements, public safety equipment, roads and sidewalks, recreational facilities, vehicle replacements, and zoning planning. We appreciate that staff viewed projects using a lens of sustainability to reduce the Town's environmental impact and recommend that this continue.

We recommend the following changes or modification of projects as originally proposed:

- **Munson Building HVAC:** We recommend a budget sufficient to replace the existing HVAC system with energy efficient VRF systems. Based on discussions, the \$30,000 request would be combined with existing funds to replace the system. We further agree with recommendations regarding adding insulation, ceiling fans and other measures to increase efficiency in the building if these additional measures can be funded out of the existing maintenance funds. If there are not sufficient funds, they should be added to the FY 23 budget request.
- **Sustainability Fund:** We endorse this new Fund and recommend an increase to \$100,000, up from \$50,000. This amount should be re-evaluated next year to determine the appropriate amount for this fund. The higher level will position the Town to be able to support projects such as idling systems, to conduct studies to prepare for solar, and/or provide seed funds to secure sustainability grants and other projects that improve energy efficiency.
- **Computer equipment and copiers for Schools, Town, and Library:** To offset the increase in funding for Munson and the Sustainability Fund, we recommend repurposing past appropriations that remain unspent and working with departments to reduce School and Town technology requests and library laptop requests as feasible. Due to computer purchases made under the CARES Act and lower usage of equipment during building closures, reductions are likely feasible.
- **Resident Capital Request for a Study to Prepare for Solar Panel Canopies:** We recommend funding the proposed \$25,000 project in combination with the Regional School funds for Solar study by first seeking grant funds and drawing on the Sustainability Fund to supplement grant support as needed. The study would assess solar canopies and possible charging stations for Regional school parking lots as well as elementary schools and other public grounds and put the Town in a position to seek grant funds to implement installation at future date.
- **School Van for Special Needs:** This was proposed as replacement without detail regarding the vehicle. The Van is typically driven short distances. We recommend that the replacement be either electric or a hybrid if such vehicles are available for this specialized use. To the extent a hybrid/electric option is more expensive, we recommend seeking funds from the Sustainability Fund.
- **North Amherst Intersection:** We recommend financing the study in FY22 only if there is evidence that spending the money would significantly enhance the likelihood of getting a grant. Based on information we received, the proposed intersection construction project of \$1.8 million will only occur with grant support.
- **Balance the FY22 Budget:** The proposed budget is \$15,000 more than available funds. Adjust spending to balance the budget.

Capital Planning Budget Issues: Five Year Plan

The JCPC endorses the effort by Town staff and the Town Manager to propose a Five-Year Plan which is nearly in balance over five years. We did not discuss the specific items proposed for the years after FY22

but recommend all be assessed in terms of priority and sustainability goals. This would include delaying vehicle purchases in the event hybrid or electrical vehicles are coming on the market and being tested.

The Committee observed that some of the proposed projects might be eligible for Community Preservation Act support or grant funding. We recommend that the Town Manager seek such support to enable general fund capital resources to provide sufficient general revenue funds for facility maintenance, priority equipment, and roads/sidewalk repairs. Funds will be stretched over this five-year period with the expectation that several major building projects will require support.

The proposed five-year plan includes a potential approach to being able to afford major capital building projects and provides a potential time table and estimated taxpayer-supported costs for the Library, DPW, Fire, and Elementary school buildings. The Council has not yet made decisions on any of these projects. The FY22 JCPC process coincided with a discussion whether or not to accept the grant to expand and renovate the Jones Library. If accepted, the Town share would be \$15.751 million and financed by long-term debt issued in FY23. Payments for debt service would begin in FY 24.

The tentative Five-Year plan in Appendix B also includes estimates of borrowing costs if the Town moves forward on the Library project and a new DPW building in FY22, and a Fire Station and a new elementary school in FY25, with the school costs supported by a debt-service exclusion override.

Funding for the four major projects will have an impact on the town's five-year capital budget and is a part of the overall capital plan. Staff have provided a possible approach that is illustrated in the spreadsheet in Appendix B, recognizing that the Council has not yet voted on a possible plan.

JCPC committee members discussed that the Five-Year plan will result in pressure on operating costs as well as decreased funds for roads, sidewalks and other capital needs starting in FY23. The capital plan would increase the capital allocation of the general levy to 10.5% in FY 24, FY25 and FY 26 and draw on reserves.

JCPC did not discuss the major building projects as these depend on Council and Finance Committee discussion and decisions. However, members recommend that the Town Manager make it clear to the public when presenting the Capital Improvement Program and the five-year plan, that achieving this plan will require some difficult choices, including a temporary 20-30-year increase in taxes through a debt service exclusion override.

NEW JCPC PROCESS

This year the Town Manager and staff efforts to develop the FY22 Capital requests and a Five-Year Capital Improvement Plan to present to JCPC at the outset of Committee meetings incorporated several changes and improvements to respond to earlier recommendations. These included:

1. The plan covers 5-years rather than 10 years, yet provides information on potential projects that have high priority in future years.
2. The Staff ranked projects by priority and made decisions that enabled a Five-Year plan that is roughly in balance. Appendix B shows projects for all 5 years.
3. Staff provided the Committee with an accounting of capital funds appropriated but not yet spent. The report provide in February the list for capital projects with funds remaining that are at least 3 years old.
4. Staff provided an inventory of vehicles.
5. Staff provided a rough draft that is under-development for an asset maintenance table for Town buildings that provides details on utility costs, building and grounds maintenance expenses, supplies, and vehicle and equipment repairs.

We thank the staff and recommend that the effort to provide such supplemental information continue in the future. The information provides a more comprehensive capital plan.

We also suggest that the Town Manager consider ways to profile major capital expenditures in the Enterprise Funds and through the Community Preservation Act in Public Presentations for a more comprehensive summary of capital improvements across all funding sources.

CPAC

This year the JCPC did not meet with the Community Preservation Act Committee (CPAC). Instead the Town arranged for CPAC to go first so that JCPC would know what was already funded. This process worked well to avoid confusion. However, we recommend that in the future Staff describe the process used to coordinate and provide a list of CPAC recommended projects related to Town historic buildings, public parks and/or public recreation areas.

JCPC recommends that the Town Manager continue to consider CPAC for eligible public projects as part of a comprehensive approach to capital planning. This will involve ongoing communication and coordination with CPAC. If the Town Manager believes that such an effort requires an explicit policy from the Council, we recommend that the Manager should suggest a draft policy.

The Recommended Capital Plan – A One-Year Budget, a Five-Year Plan

Appendix A displays the General Fund Five Year Capital Plan and includes voted appropriations from FY21, a proposed capital budget for FY22, and tentative plans for the period FY23 through FY26. This year the spreadsheet is organized by department except that all vehicles are listed together. JCPC found this helpful and recommends that this way of highlighting vehicles continue.

The Five -Year plan, as noted above, includes tentative amounts for major building projects. A major project plan has not yet been approved by the Council. However, a realistic five-year plan must include tentative amounts for these significant projected expenses.

The new school is shown in FY25 although there is uncertainty about this date. Tentative amounts for a new DPW Facility and Fire Departments are shown as FY22 and FY25 expenses. The amounts and timing for all projects will need revision once a major project plan is adopted.

The proposed Five-Year plan provides tentative plans through FY26 with the expectation that some projects will be supported by grants and the Town will under-take several major building projects. By necessity, this plan delays some other projects such a dredging Puffers Pond to future years. The Town Manager and staff provided an initial list of such projects. We suggest that the list be revised to group projects into different categories. These could include: 1) projects that are grant-dependent – potentially “shovel ready” if a grant secured; 2) projects that have been discussed and are a priority of the Town Council, Town staff, School Committee, or Library Trustees; and 3) future projects that require fuller development and analysis.

Charter Section 5.7 specifies the following steps after the JCPC submits these recommendations:

- (c) Submission: Not later than May 1, the Town Manager shall prepare and submit to the Town Council the capital inventory and the 5-year capital improvement program.
- (d) Public Forum: The Town Council shall make the proposed capital improvement program available to the public and shall hold at least one public forum on the capital improvement program.
- (e) Adoption: At any time after the public forum but before June 30, the Town Council shall adopt the capital improvements program, which may be amended, provided that each amendment shall be voted on separately and that an increase in the capital improvements program as submitted shall clearly identify the method of financing to accomplish the proposed increase.

The Council will separately consider the recommendations from the Community Preservation Act Committee for community housing, open space, historic preservation, and recreation projects funded from the local voter-approved 3% property tax CPA surcharge and matching state funds. CPAC recommendations are described in their FY 22 report (<https://www.amherstma.gov/929/Community-Preservation-Act-Committee>).

Capital plans in previous years have used as much as 10% of the tax levy which is the target in the Town's current Financial Management and Objectives. This year's capital budget is 8.5% of the tax levy. We recommend increasing the funding level for capital projects to 10% in subsequent years in accordance with the Town's financial policies.

JOINT CAPITAL PLANNING COMMITTEE

Cathy Schoen, Town Council JCPC Chair and Finance Vice Chair

Alex Lefebvre, Library Trustees, JCPC Vice Chair

Tamson Ely, Library Trustees

Peter Demling, School Committee

Mandi Jo Hanneke, Town Council

Kerry Spitzer, School Committee

Andrew Steinberg, Town Council

Staff Liaisons : Sean Mangano, Amherst Director of Finance, Sonia Aldrich, Comptroller

TABLE: PROPOSED FY22 GENERAL FUND CAPITAL PROJECTS

Project Descriptions and Costs
Town Clerk: Electronic Vote Tabulators - \$80,300 from Cash Capital
<u>Description:</u> Fourteen (14) ImageCast precinct bundles (tabulators) and election night reporting software and hardware.
<u>Estimated Useful Life:</u> 10 years
Facilities: Interior/exterior Maintenance/Accessibility Improvements - \$200,000 from Cash Capital
<u>Description:</u> General and ongoing repair needs for Town Hall, Bang's Community Center, Munson Memorial Building, North Amherst School, East Street School and South Amherst Campus. This can also be used to support both Central and North Fire Station. The funding request has been increased this year to incorporate accessibility improvements which will be driven by the accessibility study.
Facilities: Equipment - \$15,000 from Cash Capital
<u>Description:</u> Replacement of aging landscaping equipment to maintain grounds effectively at all buildings.
<u>Estimated Useful Life:</u> 10 years
Facilities: Furniture - \$25,000 from Cash Capital
<u>Description:</u> Replacement of worn built-in cabinetry, shelving and counters in the Police Station (operations center and report writing room).
<u>Estimated Useful Life:</u> 10 years
Facilities: Energy Sustainability Improvements - \$50,000 from Cash Capital
<u>Description:</u> Funds for projects related to reducing the Town's carbon footprint.
Facilities: Bangs Community Center Flooring - \$50,000 from Cash Capital
<u>Description:</u> Continued update of flooring throughout building.
<u>Estimated Useful Life:</u> 15 years
Facilities: Munson Memorial Building HVAC - \$30,000 from Cash Capital
<u>Description:</u> To be combined with prior capital funding to replace existing oil furnace systems with high efficient heating and cooling with modern controls and energy management.
<u>Estimated Useful Life:</u> 25 years
Police Department: Chiller Replacement - \$400,000 from Borrowing
<u>Description:</u> Replacement of the Chiller and Condenser that supplies chilled water to the APD hydronic HVAC system.
<u>Estimated Useful Life:</u> 25 years
Facilities: Town Hall Security - \$15,000 from Cash Capital
<u>Description:</u> Install RFID technology and associated equipment to use with our existing Building Access System creating a more secure facility.
<u>Estimated Useful Life:</u> 15 years
Town IT: Technology Equipment/Infrastructure Replacements - \$162,925 from Cash Capital
<u>Description:</u> Regularly scheduled replacements of servers, PCs, printers, routers, switches and other critical technology infrastructure systems.
<u>Estimated Useful Life:</u> 5 years

Town IT: Document/Records/Images Scanning - \$25,000 from Cash Capital
<u>Description:</u> Funds to continue to scan paper Planning and Zoning records currently in file cabinets in Town Hall.
<u>Estimated Useful Life:</u> 10 years
Town IT: Other Department Requests - \$36,000 from Cash Capital
<u>Description:</u> Replace the twelve Mobile Data Terminals (MDTs) in the Police Department cruisers. The existing ones are four years old and have surpassed their useful life. Components are starting to fail and have been difficult to find replacement parts for.
<u>Estimated Useful Life:</u> 4 years
Town IT: Jones Library - \$29,200 from Cash Capital
<u>Description:</u> Regular scheduled replacements of PCs, printers, software, cameras, and other critical technology infrastructure systems. This will allow us to replace enough equipment to maintain an equipment rotation plan where equipment is phased out at the end of its useful life.
<u>Estimated Useful Life:</u> 5 years
Finance: Cyclical Inspection Program 2023 - \$35,000 from Cash Capital
<u>Description:</u> Funds to hire a contractor to complete the physical inspection of all properties in Town.
Fire Department: Apparatus Mobile Radios - \$45,000 from Cash Capital
<u>Description:</u> Replacement of mobile radios. The new radios will meet current standards for interoperability with other agencies.
<u>Estimated Useful Life:</u> 15 years
Fire Department: Ambulance Laptop Computers - \$15,000 from Cash Capital
<u>Description:</u> Replacement of ambulance laptops. These laptops are used by the paramedics out in the field to write the patient care reports.
<u>Estimated Useful Life:</u> 5 years
Fire Department: Protective Gear - \$40,000 from Cash Capital
<u>Description:</u> This is part of an annual replacement cycle. Replacement of firefighter protective gear (helmet, coat, bunker pants, boots) is required every ten years due to high usage and to meet national standards (NFPA).
<u>Estimated Useful Life:</u> 10 years
Police Department: In Car Video System - \$15,000 from Cash Capital
<u>Description:</u> Equipment to provide video and audio recordings of all motor vehicle stops. Equipment for two vehicles.
<u>Estimated Useful Life:</u> 5 years
Police Department: Fiber Conversion Upgrade - \$85,000 from Cash Capital
<u>Description:</u> This one-time fiber conversion project would replace the hardware that currently interfaces the radio system with the phone lines and installs new hardware that would interface the radio system with fiber optic cable that is currently being installed throughout town (Municipal Fiber Project). The current Public Safety radio system (PD, FD, and Dispatch) is reliant upon monthly leased telephone lines that connect radio transmitter and receiver sites throughout the town.
<u>Estimated Useful Life:</u> 30 years
Schools: Crocker Farm Roof Repair - \$250,000 from Cash Capital
<u>Description:</u> Repair/replacement of section of roof. There is a shingled section of roof on the front of the Crocker Farm School. It is showing signs of warping and shingle degradation.

<u>Estimated Useful Life:</u> 20 years
Schools: Fort River Roof Repair - \$70,000 from Cash Capital
<u>Description:</u> Previous years' articles were insufficient to meet quotes from responsible bidders for roof repairs. This request is necessary to supplement existing Article money for roof improvements intended to buy us 5 to 8 years improved reliability of the roof at Fort River.
<u>Estimated Useful Life:</u> 8 years
Schools: Fort River Parking Lot Paving - \$30,000 from Cash Capital
<u>Description:</u> A portion of the Fort River parking lot has degraded posing an unsafe situation for pedestrians as well as vehicles. This project would repair deeper potholes and re-surface the area of the lot adjacent to the school kitchen/cafeteria and playing fields.
<u>Estimated Useful Life:</u> 10 years
Schools: Fort River Electrical Service Upgrade - \$50,000 from Cash Capital
<u>Description:</u> Fort River School is a nearly 50 year old building and the electrical demands for schools have changed significantly over the years. This upgrade will keep the electric service safe and reliable for the next few years until the elementary school building project is completed.
<u>Estimated Useful Life:</u> 20 years
Schools: Fort River Univent Replacement/Repair - \$35,000 from Cash Capital
<u>Description:</u> Given the age of this building there is ongoing need to repair and replace the univent systems (climate control systems). While a full system replacement is needed, this capital request is to keep these systems safe and functional until the Elementary School Building Project is complete.
<u>Estimated Useful Life:</u> 10 years
Schools: Wildwood Roof Repair - \$30,000 from Cash Capital
<u>Description:</u> Patching to repair and/or prevent leaking. This will reduce damage to the school due to water infiltration and forestall a full replacement until the Elementary School Building project is complete.
<u>Estimated Useful Life:</u> 10 years
Schools: Wildwood Electrical Service Upgrade - \$50,000 from Cash Capital
<u>Description:</u> Wildwood School is a nearly 50 year old building and the electrical demands for schools have changed significantly over the years. This upgrade will keep the electric service safe and reliable for the next few years until the elementary school building project is completed.
<u>Estimated Useful Life:</u> 20 years
Schools: Wildwood Fire Alarm System - \$15,000 from Cash Capital
<u>Description:</u> The Fire Alarm System needs upgrades to remain reliable and functional.
<u>Estimated Useful Life:</u> 10 years
Schools: Wildwood Univent Replacement/Repair - \$35,000 from Cash Capital
<u>Description:</u> Given the age of this building there is ongoing need to repair and replace the univent systems (climate control systems). While a full system replacement is needed, this capital request is to keep these systems safe and functional until the Elementary School Building Project is complete.
<u>Estimated Useful Life:</u> 10 years
Schools: Computers/Technology - \$148,100 from Cash Capital
<u>Description:</u> Scheduled and unscheduled replacement of computers, monitors, servers and other information technology equipment as needed to support students and staff.
<u>Estimated Useful Life:</u> 5 years
Schools: Copiers - \$49,000 from Cash Capital

Description: This proposal is to replace one copier at Crocker Farm purchased in FY14, one at Fort River purchased in FY14 and support the replacement of a large-scale copier housed at the High School purchased in FY13.

Estimated Useful Life: 5 years

Schools: HVAC Improvements/Replacements - \$200,000 from Cash Capital

Description: All three schools have ongoing substantial work needed to their HVAC systems. This work is separate from the Univent repair and replacement needs at Fort River and Wildwood. Analysis of need as well as the repair, replacement, and upgrading of systems is a part of this project.

Estimated Useful Life: 10 years

Schools: Interior Upgrades & Accessibility Improvements - \$150,000 from Cash Capital

Description: Ongoing repair of the interior finishes and features of the building including walls, floors, ceilings, doors, stairwells, and fixtures. Includes accessibility upgrades and indoor air quality steps.

Estimated Useful Life: 10 years

Schools: Asbestos Management - \$50,000 from Cash Capital

Description: This funding will help in the regular review of asbestos handling and sequestration needs.

Estimated Useful Life: 10 years

Schools: Security - \$25,000 from Cash Capital

Description: Ongoing repair and replacement of security features for the elementary schools including alarms, door hardware, doors, monitoring and electrical support. These funds will also be used to correct deficiencies identified by the Police and Fire Departments in location identification, communication system radios and public address systems.

Estimated Useful Life: 10 years

Schools: Furniture Replacement - \$30,000 from Cash Capital

Description: Ongoing replacement of furnishings which are damaged beyond repair including cafe tables, chalk boards, chairs, desks, book cases, fixtures, etc.

Estimated Useful Life: 10 years

Department of Public Works: Transportation Plan - \$50,000 from Cash Capital

Description: Annual request to address issues and policy identified by the Transportation Advisory Committee.

Estimated Useful Life: 15 years

Department of Public Works: Storm Water Management - \$100,000 from Cash Capital

Description: This is a Federal requirement. This will be year 3 of our new Municipally Separate Storm Sewer System (MS4) permit. There are several required actions that are needed to meet our permit requirements. These funds will be used to contract for engineering, testing and educational support to meet these requirements.

Estimated Useful Life: 15 years

Department of Public Works: Sidewalks - \$200,000 from Cash Capital

Description: Address backlog of sidewalk repairs and extensions to new areas.

Estimated Useful Life: 20 years

Department of Public Works: Road Repair/Resurfacing - \$850,000 from Cash Capital

Description: Roadway maintenance, including paving machines to supplement efforts of DPW equipment and labor for repairs to Amherst roads.

Estimated Useful Life: 15 years

Department of Public Works: North Amherst Intersection - \$450,000 from Borrowing
<u>Description:</u> This project is to finalize the intersection improvements for the Sunderland, Montague, Pine, Meadow and North Pleasant intersections and to construct those improvements.
<u>Estimated Useful Life:</u> 30 years
Roads - \$841,883 from - State Aid
<u>Description:</u> This is the estimated amount of the annual Chapter 90 state road repair program monies that will be dedicated to repaving, based on projected grant funding by the state for local projects.
<u>Estimated Useful Life:</u> 15 years
Department of Public Works: Street Light Re-lamping - \$12,000 from Cash Capital
<u>Description:</u> This request is used to fund replacement poles and street lights during the year that are un-planned.
<u>Estimated Useful Life:</u> 10 years
Conservation: Station Road Building Septic Removal - \$15,000 from Cash Capital
<u>Description:</u> Costs to remove a non-functioning tight tank and system infrastructure at the former horse farm.
Conservation: Station Road Building Roof Repairs - \$40,000 from Cash Capital
<u>Description:</u> Costs to repair the roof of the building.
<u>Estimated Useful Life:</u> 20 years
Conservation: Dam/dike Repair - \$25,000 from Cash Capital
<u>Description:</u> Costs to repair the dam/dike at Puffer's Pond.
<u>Estimated Useful Life:</u> 25 years
Planning: Zoning Update - \$60,000 from Cash Capital / \$40,000 from Other
<u>Description:</u> The project will involve hiring a planning consultant who will lead public meetings and facilitate discussions about the built environment and make recommendations about zoning changes, including design guidelines and streetscape improvements.
<u>Estimated Useful Life:</u> 25 years
Planning: Housing Production Plans - \$30,000 from Cash Capital
<u>Description:</u> Costs to update the HPP plan. This is needed for the Town to have current data integrated with housing statistics to address the housing challenges in Amherst. It will guide actions by the Amherst Municipal Affordable Housing Trust, the CPAC and town staff
<u>Estimated Useful Life:</u> 5 years
Recreation: Reconditioning & Repairs Mill Tennis Courts - \$25,000 from Cash Capital
<u>Description:</u> Repairs to the tennis courts at Mill River Recreation Area to include repair, sealing, and repainting. The nets and structures that support them are broken and need to be replaced. In addition there are cracks in the court that need to be resealed to prevent water damage and repainted. Repainting would also include lines as well as the surface paint.
<u>Estimated Useful Life:</u> 10 years
Vehicles: Conservation Truck - \$85,000 from Cash Capital
<u>Description:</u> Replacement of conservation department truck to replace heavily used, over ten-year-old vehicle.
<u>Estimated Useful Life:</u> 10 years
Vehicles: Conservation Truck - \$45,000 from Cash Capital
<u>Description:</u> Replacement of conservation department truck to replace heavily used, over ten-year-old vehicle.
<u>Estimated Useful Life:</u> 10 years

Vehicles: DPW One Ton Dump Truck - \$80,000 from Cash Capital
<u>Description:</u> This request is to replace vehicle #73. The vehicle is assigned to the Tree and Ground Division and used to do the daily trash collection Downtown, at the parks and certain bus stops.
<u>Estimated Useful Life:</u> 15 years
Vehicles: DPW Dump/Sander Truck - \$154,000 from Cash Capital
<u>Description:</u> This request replaces one of the existing 35-40,000 lb. dump trucks in the Highway Division. These trucks are used for winter snow removal, snow plowing, trailing and summer construction work.
<u>Estimated Useful Life:</u> 20 years
Vehicles: DPW Dump/Sander Truck Snow Removal Equipment - \$40,000 from Cash Capital
<u>Description:</u> This request is to purchase the snow removal equipment for the new 35,000 to 40,000lb Dump Truck for the highway division.
<u>Estimated Useful Life:</u> 20 years
Vehicles: DPW Street Sweeper - \$310,000 from Borrowing
<u>Description:</u> This request is to replace the current Road Sweeper with a new machine. The current machine is a 2004 model. During the last three years it has had extended down times due to the increased wear and tear as the machine ages. The Town is required by its MS4 permit to sweep the Town annually and the downtown area weekly.
<u>Estimated Useful Life:</u> 20 years
Vehicles: School Bus - \$95,000 from Cash Capital
<u>Description:</u> New school bus in accordance with replacement plan. The bus to be replaced is at the end of its useful life.
<u>Estimated Useful Life:</u> 10 years
Vehicles: School Special Education Vans (2) - \$100,000 from Cash Capital
<u>Description:</u> Replace 2004 and 2008 Special education vans. Special Education Vans must comply with state required 7D pupil transportation equipment and inspections.
<u>Estimated Useful Life:</u> 15 years
Vehicles: Maintenance Vehicle (School Plow Truck) - \$60,000 from Cash Capital
<u>Description:</u> Replace 2003 Pickup Truck P-4 with plow blade and sander-spreader. It is an essential part of year-round maintenance and grounds work, and is critical for timely response to winter storms.
<u>Estimated Useful Life:</u> 15 years
Vehicles: Animal Control Truck - \$65,000 from Cash Capital
<u>Description:</u> Requesting vehicle to replace 12-year-old vehicle with more than 100,000 miles.
<u>Estimated Useful Life:</u> 10 years
Vehicles: Police Cruisers (Hybrid) - \$260,000 from Cash Capital
<u>Description:</u> Replacing four (4) vehicles with greater than 100,000 miles.
<u>Estimated Useful Life:</u> 5 years
Vehicles: Pumper Fire Truck - \$450,000 from Borrowing
<u>Description:</u> Replacement of pumper fire truck to replace oldest fire pumper, a 1999 KME. The current 1999 pumper is beyond the NFPA standard of a twenty-year life span for fire pumpers, and has ongoing maintenance issues. This pumper could include anti-idling technology.
<u>Estimated Useful Life:</u> 20 years

APPENDIX A: FIVE YEAR PLAN SUBMITTED TO JCPC FOR FY22 TO FY26

FY 22 - 26 Capital Improvement Program	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 22 - FY 26
Funding Summary	Approved	Proposed	Projected	Projected	Projected	Projected	Projected
Prior Year Levy Limit	54,963,386	57,085,281	59,012,413	61,087,723	63,214,916	65,395,289	
+ 2.5% Allowable Increase	1,374,085	1,427,132	1,475,310	1,527,193	1,580,373	1,634,882	
New Growth Estimate	747,810	500,000	600,000	600,000	600,000	600,000	
Levy Limit Estimate	57,085,281	59,012,413	61,087,723	63,214,916	65,395,289	67,630,171	
Cash Capital (Goal 10%)	\$ 2,784,051 5.0%	\$ 4,671,888 8.5%	\$ 5,708,528 10.0%	\$ 6,196,303 10.5%	\$ 6,414,211 10.5%	\$ 6,637,566 10.5%	\$ 29,628,496
Debt Exclusion Override	\$ -	\$ -	\$ -	\$ -	\$ 1,270,000	\$ 2,274,900	\$ 3,544,900
Reserves	\$ -	\$ 706,651	\$ 500,000	\$ 1,400,000	\$ 1,150,000	\$ 900,000	\$ 4,656,651
Other	\$ 62,000	\$ 40,000	\$ 200,000	\$ -	\$ 181,500	\$ -	\$ 421,500
State Aid	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 4,209,415
Total	\$ 3,687,935	\$ 6,260,422	\$ 7,250,411	\$ 8,438,186	\$ 9,857,594	\$ 10,654,349	\$ 42,460,962
Borrowing	-	1,610,000	38,326,810	820,000	56,405,000	2,500,000	99,661,810
FY 22 - 26 Capital Improvement Program	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 22 - FY 26
Expenditure Summary	Approved	Proposed	Projected	Projected	Projected	Projected	Projected
Cash Capital							
Actual Debt	\$ 1,377,400	\$ 832,751	\$ 752,086	\$ 551,546	\$ 449,265	\$ 353,366	\$ 2,939,014
Projected Debt	\$ -	\$ -	\$ 1,551,967	\$ 2,929,457	\$ 4,116,200	\$ 4,225,127	\$ 12,822,750
Cash Capital	\$ 1,406,651	\$ 4,561,525	\$ 4,057,625	\$ 4,148,625	\$ 2,910,925	\$ 2,377,125	\$ 18,055,825
Total Cash Capital	\$ 2,784,051	\$ 5,394,276	\$ 6,361,678	\$ 7,629,627	\$ 7,476,389	\$ 6,955,618	\$ 33,817,588
Debt Exclusion Override	\$ -	\$ -	\$ -	\$ -	\$ 1,270,000	\$ 2,274,900	\$ 3,544,900
Other	\$ 62,000	\$ 40,000	\$ 200,000	\$ -	\$ 181,500	\$ -	\$ 421,500
State Aid	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 841,883	\$ 4,209,415
Total	\$ 3,687,934	\$ 6,276,159	\$ 7,403,561	\$ 8,471,510	\$ 9,769,772	\$ 10,072,401	\$ 41,993,403
Over/Under Available Funding	0	(15,737)	(153,150)	(33,324)	87,822	581,948	467,559

APPENDIX B PROVIDES THE DETAILED PROPOSED SPENDING PLAN FOR THE FIVE YEARS AS PRESENTED TO JCPC IN FEBRUARY.

- **The Spreadsheet Is Organized by Department, with A Separate Section for Vehicles.**
- **The Spreadsheet Also Shows A Possible Plan for Borrowing for The Four Major Building Projects**



Appendix B

FY22 Capital Improvement Program

Revised 2.5.21

Department	Location	Project Description	Funding Source	FY 22	FY 23	FY 24	FY 25	FY 26	FY22 - FY26 TOTAL
Town Clerk									
Town Clerk	Town Hall	Electronic Vote Tabulators (14)	Cash Capital	80,300					80,300
Department Total				80,300	-	-	-	-	80,300
Facilities									
Facilities	All Buildings	Interior/Exterior Maintenance/ADA Improvements	Cash Capital	200,000	105,000	55,000	90,000	55,000	505,000
Facilities	All Buildings	Equipment	Cash Capital	15,000			65,000		80,000
Facilities	All Buildings	Furniture	Cash Capital	25,000					25,000
Facilities	All Buildings	Energy Sustainability Improvements	Cash Capital	50,000	50,000	50,000	50,000	50,000	250,000
Facilities	Bangs Community Center	Windows	Cash Capital				175,000		175,000
Facilities	Bangs Community Center	Flooring	Cash Capital	50,000					50,000
Facilities	Bangs Community Center	Repointing	Cash Capital		50,000				50,000
Facilities	Child Care Facility	Natural Gas Conversion	Cash Capital				25,000		25,000
Facilities	Child Care Facility	Paving	Cash Capital			50,000			50,000
Facilities	Munson Library	Repointing	Cash Capital		35,000				35,000
Facilities	Munson Library	HVAC	Cash Capital	30,000					30,000
Facilities	Police Station	Exterior Maintenance	Cash Capital		100,000				100,000
Facilities	Police Station	Chiller Replacement	Borrowing	400,000					400,000
Facilities	Police Station	Repointing	Cash Capital		50,000				50,000
Facilities	Police Station	Roof Design & Repair	Cash Capital			300,000			300,000
Facilities	Town Hall	Flooring	Cash Capital		80,000				80,000
Facilities	Town Hall	Security	Cash Capital	15,000					15,000
Facilities	Town Hall	Repointing	Cash Capital		50,000				50,000
Facilities	Town Hall	Boiler Replacement	Cash Capital			140,000			140,000
Department Total				785,000	520,000	595,000	405,000	105,000	2,410,000
Information Technology									
Information Technology	Town Hall	Technology Equipment/Infrastructure Replacements	Cash Capital	162,925	162,925	232,925	137,925	137,925	834,625
Information Technology	Town Hall	Phone System Upgrades/Replacements	Cash Capital					115,000	115,000
Information Technology	Town Hall	Document/Records/Images Scanning	Cash Capital	25,000					25,000
Information Technology	Town Hall	Other Department Requests	Cash Capital	36,000	10,000	-	-	46,000	92,000
Information Technology	Jones Library	IT Equipment	Cash Capital	29,200	42,200	29,200	51,500	29,200	181,300
Department Total				253,125	215,125	262,125	189,425	328,125	1,247,925
Finance									
Finance	Town Hall	Cyclical Inspection Program 2023	Cash Capital	35,000	65,000				100,000
Department Total				35,000	65,000	-	-	-	100,000
Fire									
Fire	Fire Station	Replace Hose	Cash Capital		18,000				18,000
Fire	Fire Station	Apparatus Mobile Radios	Cash Capital	45,000					45,000
Fire	Fire Station	Portable Radios	Cash Capital		45,000				45,000
Fire	Fire Station	Thermal Imaging Cameras	Cash Capital		21,000	21,000			42,000
Fire	Fire Station	Ambulance Laptop Computers	Cash Capital	15,000	15,000		15,000		45,000
Fire	Fire Station	Power Stretchers	Other				45,500		45,500
Fire	Fire Station	Automatic CPR Devices	Other				56,000		56,000
Fire	Fire Station	EMS Defibrillators/Monitors	Other		200,000		80,000		280,000
Fire	Fire Station	Protective gear	Cash Capital	40,000	40,000	40,000	40,000	40,000	200,000
Department Total				100,000	339,000	61,000	236,500	40,000	776,500



FY22 Capital Improvement Program

Revised 2.5.21

Department	Location	Project Description	Funding Source	FY 22	FY 23	FY 24	FY 25	FY 26	FY22 - FY26 TOTAL
Police									
Police	Police Station	In Car Video System (2 per year)	Cash Capital	15,000		18,000		18,000	51,000
Police	Police Station	Fiber Conversion Upgrade	Cash Capital	85,000					85,000
Police	Police Station	Lockers	Cash Capital		80,000				80,000
Police	Police Station	Replace IMC Data System	Cash Capital					200,000	200,000
Department Total				100,000	80,000	18,000	-	218,000	416,000
Schools									
Schools	Crocker Farm	Roof	Borrowing				100,000	2,500,000	2,600,000
Schools	Crocker Farm	Roof Repair	Cash Capital	250,000					250,000
Schools	Crocker Farm	Replacement Windows	Borrowing				500,000		500,000
Schools	Crocker Farm	Electrical Service Upgrade	Cash Capital			50,000	50,000	50,000	150,000
Schools	Crocker Farm	HVAC Equipment Replacement	Borrowing			20,000	450,000		490,000
Schools	Crocker Farm	Replace univents	Cash Capital		105,000				105,000
Schools	Crocker Farm	Accessible Playground	Cash Capital			200,000			200,000
Schools	Fort River	Roof	Cash Capital	70,000		15,000	10,000		95,000
Schools	Fort River	Pave Parking Lot	Cash Capital	30,000		30,000			60,000
Schools	Fort River	Electrical Service Upgrade	Cash Capital	50,000			20,000		70,000
Schools	Fort River	Fire Alarm System	Cash Capital		15,000				15,000
Schools	Fort River	Univent Replacement/Repair	Cash Capital	35,000	35,000	35,000	35,000	35,000	175,000
Schools	Wildwood	Roof	Cash Capital	30,000	100,000				130,000
Schools	Wildwood	Pave Parking Lot	Cash Capital		30,000		30,000		60,000
Schools	Wildwood	Electrical Service Upgrade	Cash Capital	50,000			20,000		70,000
Schools	Wildwood	Fire Alarm System	Cash Capital	15,000			15,000		30,000
Schools	Wildwood	Univent Replacement/Repair	Cash Capital	35,000	35,000	35,000	35,000	35,000	175,000
Schools	Schools	Elec Bus Batteries	Cash Capital			150,000			150,000
Schools	Schools	Technology Equipment	Cash Capital	148,100	200,000	250,000	180,000	150,000	928,100
Schools	Schools	Copiers	Cash Capital	49,000	36,000	36,000	12,000	51,000	184,000
Schools	Schools	HVAC Replacements & Improvements	Cash Capital	200,000	150,000	150,000	150,000	50,000	700,000
Schools	Schools	Interior Upgrades & ADA Improvements	Cash Capital	150,000	125,000	100,000	60,000	60,000	495,000
Schools	Schools	Asbestos Management	Cash Capital	50,000	50,000	20,000	20,000	20,000	160,000
Schools	Schools	School Security	Cash Capital	25,000	25,000	25,000	25,000	10,000	110,000
Schools	Schools	Furniture Replacement	Cash Capital	30,000	25,000	20,000	20,000	20,000	115,000
Department Total				1,217,100	951,000	1,136,000	1,732,000	2,981,000	8,017,100



FY22 Capital Improvement Program

Revised 2.5.21

Department	Location	Project Description	Funding Source	FY 22	FY 23	FY 24	FY 25	FY 26	FY22 - FY26 TOTAL
Public Works									
Public Works - Administrative	Public Works	Radio Upgrade to Digital	Cash Capital			35,000	35,000		70,000
Public Works - Administrative	Public Works	Waste Processing	Cash Capital				40,000		40,000
Public Works - Administrative	Public Works	Transportation plan	Cash Capital	50,000	50,000	50,000	50,000	50,000	250,000
Public Works - Administrative	Public Works	Storm Water Management Program	Cash Capital	100,000	100,000	100,000	100,000	100,000	500,000
Public Works - Highway	Public Works	Sidewalks Around Town	Cash Capital	200,000	75,000	50,000	50,000	50,000	425,000
Public Works - Highway	Public Works	Road Repair/Resurfacing	Cash Capital	850,000	700,000	500,000	500,000	500,000	3,050,000
Public Works - Highway	Public Works	Downtown Improvements	Other						-
Public Works - Highway	Public Works	North Amherst Intersection & Streetscape	Borrowing	450,000	1,800,000				2,250,000
Public Works - Highway	Public Works	Road Repair/Resurfacing	State Aid	841,883	841,883	841,883	841,883	841,883	4,209,415
Public Works - Street & Traff	Public Works	Street Light Relamping	Cash Capital	12,000	12,000		12,000		36,000
Public Works - Tree & Groun	Public Works	Field Maintenance Equipment	Cash Capital			70,000	24,000		94,000
Public Works - Tree & Groun	Public Works	5 foot Scag Mower	Cash Capital		18,500		18,500		37,000
Public Works - Tree & Groun	Public Works	Tree Removal Support	Cash Capital		40,000	20,000	40,000	20,000	120,000
Department Total				2,503,883	3,637,383	1,666,883	1,711,383	1,561,883	11,081,415
Conservation									
Conservation	Town Hall	Forestry mower	Cash Capital		30,000				30,000
Conservation	Town Hall	Chipper	Cash Capital		25,000				25,000
Conservation	Town Hall	Compact Excavator	Cash Capital			65,000			65,000
Conservation	Town Hall	Larch Hill building demolition	Cash Capital		30,000				30,000
Conservation	Town Hall	Station Road Building - septic removal	Cash Capital	15,000					15,000
Conservation	Town Hall	Station Road Building - roof repairs	Cash Capital	40,000					40,000
Conservation	Town Hall	Dam/dike repair	Cash Capital	25,000	25,000	25,000			75,000
Department Total				80,000	110,000	90,000	-	-	280,000
Planning									
Planning	Town Hall	Atkins Vill Ctr & Hamp College planning	Cash Capital			50,000			50,000
Planning	Town Hall	Zoning Update	Cash Capital	60,000					60,000
Planning	Town Hall	Zoning Update	Other	40,000					40,000
Planning	Town Hall	East Village planning & rezoning	Cash Capital		50,000				50,000
Planning	Town Hall	North Common & Main St Parking Lot	Borrowing						-
Planning	Town Hall	Housing Production Plan (update)	Cash Capital	30,000					30,000
Department Total				130,000	50,000	50,000	-	-	230,000
Amherst Recreation									
Amherst Recreation	Middle School	Reconditioning and Repairs Mill Tennis Court	Cash Capital	25,000					25,000
Amherst Recreation	Middle School	Signs Rec Facilities and Areas	Cash Capital		75,000				75,000
Amherst Recreation	Middle School	Playground Replacement War Memorial	Borrowing			350,000			350,000
Amherst Recreation	Middle School	Playground Replacement Mill River	Borrowing		400,000				400,000
Department Total				25,000	475,000	350,000	-	-	850,000





FY22 Capital Improvement Program

Revised 2.5.21

Department	Location	Project Description	Funding Source	FY22 - FY26					
				FY 22	FY 23	FY 24	FY 25	FY 26	TOTAL
Cherry Hill Golf Course	Cherry Hill	Fairway Unit	Cash Capital				40,000		40,000
Cherry Hill Golf Course	Cherry Hill	Parking Lot Repairs/Patching	Cash Capital			20,000			20,000
Cherry Hill Golf Course	Cherry Hill	Irrigation Pond Dredging	Cash Capital			75,000			75,000
Cherry Hill Golf Course	Cherry Hill	Groundskeeper 4300 Rough Mower	Cash Capital			58,500			58,500
Cherry Hill Golf Course	Cherry Hill	Carpeting and Furnishings Clubhouse	Cash Capital			25,000			25,000
Department Total				-	-	178,500	40,000	-	218,500
Jones Library									
Department Total				-	-	-	-	-	-
Vehicles									
Library	Jones Library	Truck with Plow	Cash Capital		40,000				40,000
Amherst Recreation	ARMS	Mini Van	Cash Capital		35,000				35,000
Conservation	Town Hall	Truck 1 (1 ton dump truck)	Cash Capital	85,000					85,000
Conservation	Town Hall	Truck 2	Cash Capital	45,000					45,000
Conservation	Town Hall	Tractor	Cash Capital			100,000			100,000
Public Works - Tree & Groun	Public Works	One Ton Dump 4X4 with Plow	Cash Capital	80,000	80,000	80,000		80,000	320,000
Public Works - Tree & Groun	Public Works	3/4 Ton Pickup with Plow	Cash Capital		45,000		45,000		90,000
Public Works - Highway	Public Works	Holder sidewalk Plow/Wacker replacement	Cash Capital			180,000			180,000
Public Works - Highway	Public Works	5-7 yd Dump/Sander Truck (35-40k)	Cash Capital	154,000	170,000		170,000		494,000
Public Works - Highway	Public Works	5-7 yd Dump/Sander Truck snow equipment	Cash Capital	40,000	40,000		40,000		120,000
Public Works - Highway	Public Works	One Ton Dump 4X4 with Plow	Cash Capital		60,000	60,000	60,000		180,000
Public Works - Highway	Public Works	3/4 Ton Pickup with Plow	Cash Capital		45,000		45,000		90,000
Public Works - Highway	Public Works	Replace Back hoe or Mini	Cash Capital			150,000			150,000
Public Works - Highway	Public Works	Replace Street Sweeper	Borrowing	310,000					310,000
Schools	Schools	Amherst School Buses	Cash Capital	95,000		95,000		95,000	285,000
Schools	Schools	Special Education Vans	Cash Capital	100,000	50,000		80,000		230,000
Schools	Schools	Maintenance Fleet Vehicles	Cash Capital	60,000		50,000	35,000	50,000	195,000
Schools	Schools	Accessible Van	Cash Capital		60,000				60,000
Police	Police Station	Animal Officer Vehicle (hybrid)	Cash Capital	65,000					65,000
Police	Police Station	Cruisers (hybrids)	Cash Capital	260,000	195,000	195,000	195,000	260,000	1,105,000
Fire	Fire Station	Shift Supervisor Vehicle (new)	Cash Capital		35,000				35,000
Fire	Fire Station	Staff Vehicle	Cash Capital			43,000			43,000
Fire	Fire Station	Ambulance (Hybrid)	Borrowing		355,000		355,000		710,000
Fire	Fire Station	Pumper (replace 1999 pumper)	Borrowing	450,000		450,000			900,000
Fire	Fire Station	All Terrain Vehicle	Cash Capital		22,000				22,000
Vehicle Total				1,744,000	1,232,000	1,403,000	1,025,000	485,000	5,889,000
Building Replacement/Renovation									
Fire	Fire	New Building	Borrowing				15,000,000		15,000,000
Library	Jones	Add/Reno	Borrowing		15,751,810				15,751,810
Public Works - Administrative	DPW	New Building	Borrowing		20,000,000				20,000,000
Schools	Fort River / Wildwood	New Building	Borrowing				40,000,000		40,000,000
Building Replacement/Renovation Total				-	35,751,810	-	55,000,000	-	90,751,810
Grand Total				7,053,408	43,426,318	5,810,508	60,339,308	5,719,008	122,348,550