

**SOLID WASTE
FUND**

SOLID WASTE FUND

MISSION STATEMENT: To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling, and to do so through a user fee based revenue system.

SOLID WASTE SUMMARY

	FY 08 Actual	FY 09 Budget	FY 09 Actual	FY 10 Budget	FY 11 Manager	Change FY 10 - 11	Percent Change
Operating Revenues	\$ 410,286	486,300	416,059	476,000	485,575	9,575	2.0%
Interest	\$ 31,205	30,000	11,134	31,000	10,000	(21,000)	-67.7%
SUBTOTAL REVENUES	\$ 441,491	516,300	427,193	507,000	495,575	(11,425)	-2.3%
Borrowing							
Authorizations	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	0	0	0.0%
Taxation	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 42,951	189,224	189,224	24,194	36,699	12,505	51.7%
TOTAL RESOURCES	\$ 484,442	705,524	616,417	531,194	532,274	1,080	0.2%
Operating Budget	\$ 519,113	617,524	573,680	531,194	532,274	1,080	0.2%
Gen. Fund Services	\$ 0	0	0	--	--		
Debt Service	\$ 0	0	0	0	0	0	0.0%
Capital Program	\$ 0	88,000	88,000	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 519,113	705,524	661,680	531,194	532,274	1,080	0.2%
Indirect Costs Appropriated in General Fund				0	0	0	0.0%
TOTAL EXPENDITURES	\$ 519,113	705,524	661,680	531,194	532,274	1,080	0.2%

SIGNIFICANT BUDGET CHANGES:

The recommended FY 11 Solid Waste Fund budget requires the use of \$36,699 from fund balance. Fund balance as of July 1, 2009 equals \$252,529.

NOTE: The landfill remains a significant capital asset, the Fund has an adequate, but declining fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. Since FY 05, operating revenues have not been sufficient to reimburse the General Fund for services provided.

SOLID WASTE FUND**RESOURCES**

GOAL STATEMENT: To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

LONG RANGE OBJECTIVES:

To monitor adequacy of tipping and entrance fees to support operating and capital needs.

FY 11 OBJECTIVES:

To increase disposal fees to support operating and capital needs.

To generate new revenues to the Solid Waste Fund from other uses on Town-owned properties, including but not limited to development of photovoltaic solar power generation.

SERVICE LEVELS:

	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>	FY 08 <u>Actual</u>	FY 09 <u>Actual</u>
Operating Revenues	95	83	84	85	67
Interest	5	8	9	6	2
Surplus	0	8	7	9	31
Other Available Funds	0	0	0	0	0
Taxation	0	0	0	0	0

SOLID WASTE FUND**RESOURCES**

	FY 08 Actual	FY 09 Budget	FY 09 Actual	FY 10 Budget	FY 11 Manager	Change FY 10 - 11	Percent Change
Tipping Fees	217,193	245,000	225,516	245,000	245,000	0	0.0%
Refuse Liens					0	0	0.0%
Variances	21,600	20,000	29,370	20,000	35,000	15,000	75.0%
Recycling	37,758	40,000	35,214	35,000	30,000	(5,000)	-14.3%
SLF Miscellaneous	13,850	25,000	2,344	20,000	20,000	0	0.0%
Entrance fee	119,885	120,300	123,615	120,000	155,575	35,575	29.6%
Cell Tower Rental		18,000		18,000	0	(18,000)	-100.0%
Methane Gas Credit		18,000		18,000	0	(18,000)	-100.0%
Interest	31,205	30,000	11,134	31,000	10,000	(21,000)	-67.7%
	<u>441,491</u>	<u>516,300</u>	<u>427,193</u>	<u>507,000</u>	<u>495,575</u>	<u>(11,425)</u>	<u>-2.3%</u>

SIGNIFICANT BUDGET CHANGES:

Tip fees and sticker fees are scheduled to increase in 2010. Due to market conditions, cell tower rental income and methane gas credits have not yet materialized and are not budgeted for FY 11.

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

MISSION STATEMENT: To operate a solid waste transfer and recycling facility and to promote programs that promotes viable alternatives to landfilling.

RECENT ACCOMPLISHMENTS & CURRENT CHALLENGES:

- Have received the Final Comprehensive Site Assessment (CSA) acceptance from DEP.
- Awaiting Final CSA on old landfill site.
- Need to examine waste disposal options available after Northampton Regional Landfill closes, at least temporarily, in 2012.

LONG RANGE OBJECTIVES:

Develop a long range Waste Management Plan for the Town.

To improve data management systems and data collection.

To increase source reduction and recycling of the compostable portion of the waste stream.

To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion and enforcement.

FY 11 OBJECTIVES:

To complete permitting and implement new monitoring plan and develop the reuse plan for the old landfill.

To examine the cost of contracting for DEP required monitoring services verses completing the work in house.

To further pursue the various options for additional revenue at the various Solid Waste properties.

SERVICE LEVELS

	FY 05	FY 06	FY 07	FY 08	FY 09
	Actual	Actual	Actual	Actual	Actual
MSW Received & Transferred	166	201	265	171	165
Construction & Demo	1012	1,163	1,744	1,588	1,544
Recycling Paper (tons)	535	426	514	540	517
Mixed Glass, Cans and Plastic	135	136	141	156	166
Metal	209	242	216	153	126
Oil (gallons)	1,600	1,825	1,150	1,475	900
Household Hazardous Waste (gallons)	2,922	2,910	2,645	2,900	1,060
Paint—Oil/Latex (gallons)	1,079	2,119	1,854	1,532	1,443
Tires (tons)	9.3	7.7	20.0	12.19	7.9
Compost Bins	45	36	42	98	77
Electronics (tons)	22	31	32	30	33
Leaves (tons)	34	45	48	93.72	135
*Christmas Trees (tons)	7	30	30	25	N/A

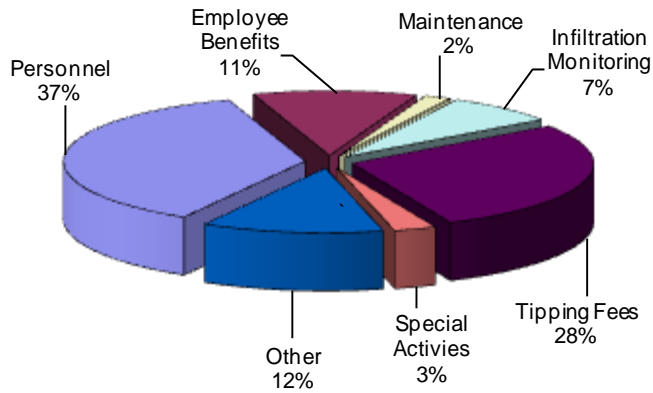
* Haulers bring trees somewhere else

SOLID WASTE FUND

4435: SOLID WASTE FACILITIES

	FY 08 Actual	FY 09 Budget	FY 09 Actual	FY 10 Budget	FY 11 Manager	Change FY 10 - 11	Percent Change
Personnel Services	\$ 230,524	258,888	234,358	267,557	254,085	(13,472)	-5.0%
Operating Expenses	\$ 284,745	318,637	326,706	253,637	268,189	14,552	5.7%
Capital Outlay	\$ 3,843	40,000	12,617	10,000	10,000	0	0.0%
TOTAL APPROPRIATION	\$ 519,113	617,525	573,681	531,194	532,274	1,080	0.2%
SOURCES OF FUNDS							
Solid Waste Revenues	\$ 476,162	516,301	472,457	507,000	495,575	(11,425)	-2.3%
Solid Waste Surplus	\$ 42,951	101,224	101,224	24,194	36,699	12,505	51.7%
Taxation	\$ 0	0	0	0	0	0	0.0%
POSITIONS							
Full Time	3.60	3.60	3.60	3.60	3.60	0.00	
Part Time with Benefits	0.00	0.00	0.00	0.00	1.00	1.00	
Full Time Equivalents	3.60	3.60	3.60	3.60	4.00	0.40	

MAJOR COMPONENTS:



Personnel Services include a crew supervisor, one equipment operator, one laborer/truck driver, a part-time program coordinator shared with the Water Fund and a secretary shared with the General Fund. Also included is \$58,430 for health, retirement, life insurance and other employee benefits.

Maintenance, \$9,500, includes funds to repair buildings

equipment.

Infiltration Monitoring, \$40,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$17,143, for diesel fuel, \$18,766 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, is the cost of transporting and disposing of waste and recyclables collected at the Amherst transfer station.

a
n
d
e

SIGNIFICANT BUDGET CHANGES:
 Personnel services net changes include employee steps/COLA increases and the Solid Waste Fund share of employee health insurance costs. Operating budget increases include fuel and electricity. Tipping fees will have to be increased to cover the increasing cost of waste disposal.

SOLID WASTE FUND**GENERAL FUND SERVICES**

GOAL STATEMENT: To compensate the General Fund for services provided by various departments.

LONG RANGE OBJECTIVES:**FY 11 OBJECTIVES:**

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

SERVICE LEVELS:

	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Actual</u>	<u>FY 07</u> <u>Actual</u>	<u>FY 08</u> <u>Actual</u>	<u>FY 09</u> <u>Actual</u>
Number of departments reimbursed	0	0	0	0	0

SOLID WASTE FUND**GENERAL FUND SERVICES**

	FY 08 Actual	FY 09 Budget	FY 09 Actual	FY 10 Budget	FY 11 Manager	Change FY 10 - 11	Percent Change
General Fund Services	\$ 0	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%

SIGNIFICANT PROGRAM CHANGES:

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

SOLID WASTE FUND**DEBT SERVICE**

GOAL STATEMENT: To provide funds for principal and interest payments for temporary and long-term debt.

LONG RANGE OBJECTIVES:

FY 11 OBJECTIVES:

SERVICE LEVELS:	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>	FY 08 <u>Actual</u>	FY 09 <u>Actual</u>
Number of existing issues	0	0	0	0	0
Number of new issues	0	0	0	0	0

SOLID WASTE FUND**DEBT SERVICE**

	FY 08 Actual	FY 09 Budget	FY 09 Actual	FY 10 Budget	FY 11 Manager	Change FY 10 - 11	Percent Change
Principal	\$ 0	0	0	0	0	0	0.0%
Interest	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Taxation	0	0	0	0	0	0	0.0%
Surplus	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.

SIGNIFICANT PROGRAM CHANGES:

None.

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

GOAL STATEMENT: To provide for the maintenance and improvement of the Town's solid waste disposal system.

LONG RANGE OBJECTIVES:

Prepare for equipment replacements.

FY 11 OBJECTIVES:

Complete the Comprehensive Site Assessment for the Old Landfill.

SERVICE LEVELS:

	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Actual</u>	<u>FY 07</u> <u>Actual</u>	<u>FY 08</u> <u>Actual</u>	<u>FY 09</u> <u>Actual</u>
Number of Projects:					
Department Equipment	0	0	0	0	0
Existing Facilities	0	0	0	0	0
New Facilities	0	0	0	0	0

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

		FY 08	FY 09	FY 09	FY 10	FY 11	Change	Percent
		Actual	Budget	Actual	Budget	Manager	FY 10 - 11	Change
Departmental Equip.	\$	0	0	0	0	0	0	0.0%
Existing Facilities	\$	0	88,000	88,000	0	0	0	0.0%
New Facilities	\$	0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$	0	88,000	88,000	0	0	0	0.0%
SOURCES OF FUNDS								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%
Borrowing Auth.	\$	0	0	0	0	0	0	0.0%
Surplus Funds	\$	0	88,000	88,000	0	0	0	0.0%
General Fund Transfers	\$	0	0	0	0	0	0	0.0%
Other Available Funds	\$	0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.