

**SOLID WASTE
FUND**

SOLID WASTE FUND

MISSION STATEMENT: To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling and to do so through a user fee based revenue system.

SOLID WASTE SUMMARY

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
Operating Revenues	\$ 390,341	465,810	542,428	496,000	525,565	29,565	6.0%
Interest and Late Fees	\$ 1,500	780	526	800	330	(470)	-58.8%
SUBTOTAL REVENUES	\$ 391,841	466,590	542,954	496,800	525,895	29,095	5.9%
Borrowing							
Authorizations	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	10,000	10,000	0.0%
Taxation	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 128,945	36,700	37,249	53,055	0	(53,055)	-100.0%
TOTAL RESOURCES	\$ 520,786	503,290	580,204	549,855	535,895	(13,960)	-2.5%
Operating Budget	\$ 488,232	512,207	580,204	549,855	535,895	(13,960)	-2.5%
Gen. Fund Services	\$						
Debt Service	\$ 0	0	0	0	0	0	0.0%
Capital Program	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 488,232	512,207	580,204	549,855	535,895	(13,960)	-2.5%
Indirect Costs Appropriated in General Fund	0	0	0	0	0	0	0.0%
TOTAL EXPENDITURES	\$ 488,232	512,207	580,204	549,855	535,895	(13,960)	-2.5%

SIGNIFICANT BUDGET CHANGES:

The Solid Waste Fund budget of \$535,895 reflects a slight decrease of 2.5% from the previous year. The Town continues to vigorously support recycling initiatives and the operation of the transfer station. The recommended FY 14 Solid Waste Fund budget uses \$10,000 from a reserve fund established to pay for ongoing monitoring and uses no funds from fund balance. Fund balance as of July 1, 2012 equaled only \$60,189.

NOTE: The landfill remains a significant capital asset, the Fund has an adequate, but declining fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. Since FY 05, operating revenues have not been sufficient to reimburse the General Fund for services provided. The Department of Public Works and the Recycling and Refuse Committee will conduct a survey of Town residents and other activities to study the future of the transfer station and options for collecting trash and recycling materials in Amherst.

SOLID WASTE FUND**RESOURCES**

GOAL STATEMENT: To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

LONG RANGE OBJECTIVES:

To monitor adequacy of tipping and entrance fees to support operating and capital needs.

FY 14 OBJECTIVES:

To increase disposal fees to support operating and capital needs.

To generate new revenues to the Solid Waste Fund from other uses on Town-owned properties, including but not limited to development of photovoltaic solar power generation.

SERVICE LEVELS:

	FY 08 <u>Actual</u>	FY 09 <u>Actual</u>	FY 10 <u>Actual</u>	FY 11 <u>Actual</u>	FY 12 <u>Actual</u>
Operating Revenues	85	67	75	93	94
Interest	6	2	0	0	0
Surplus	9	31	25	7	6
Other Available Funds	0	0	0	0	0
Taxation	0	0	0	0	0

SOLID WASTE FUND**RESOURCES**

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
Tipping Fees	219,628	219,020	298,812	220,000	240,000	20,000	9.1%
Refuse Liens	3,089	0	0	0	0	0	0.0%
Variances	29,790	32,220	31,290	32,000	32,000	0	0.0%
Recycling	21,755	40,401	41,526	35,000	40,000	5,000	14.3%
SLF Miscellaneous	2,704	21,213	19,345	0	0	0	0.0%
Entrance fee	113,375	152,955	151,455	200,000	213,565	13,565	6.8%
Cell Tower Rental	0	0	0	9,000	0	(9,000)	0.0%
Methane Gas Credit	0	0	0	0	0	0	0.0%
Interest and Late Fees	1,500	780	526	800	330	(470)	-58.8%
	<u>391,841</u>	<u>466,590</u>	<u>542,954</u>	<u>496,800</u>	<u>525,895</u>	<u>29,095</u>	<u>5.9%</u>

SIGNIFICANT BUDGET CHANGES:

None.

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

MISSION STATEMENT: To operate a solid waste transfer and recycling facility and to promote programs that offer viable alternatives to landfilling.

RECENT ACCOMPLISHMENTS & CURRENT CHALLENGES:

- Completed re-grading of the Old Landfill in accordance with DEP major modification permit.
- The current funding model for the transfer station is not sustainable. The Department and the Recycling and Refuse Committee are studying options for the transfer station.

LONG RANGE OBJECTIVES:

To develop a long range Waste Management Plan for the Town.
 To improve data management systems and data collection.
 To increase source reduction and recycling of the compostable portion of the waste stream.
 To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion, and enforcement.

FY 14 OBJECTIVES:

To complete permitting and implement new monitoring plan and develop the reuse plan for the old landfill.
 To further pursue options for additional revenue at the various Solid Waste properties, including cell tower leases.
 To examine waste disposal options available after the regional landfills close.

SERVICE LEVELS:

	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Actual	FY 12 Actual
MSW Received & Transferred	171	165	106	67	63
Construction & Demo	1,588	1,544	1,623	1,616	1,865
Recycling Paper (tons)	540	517	483	467	467
Mixed Glass, Cans and Plastic	156	166	163	165	159
Metal	153	126	115	136	125
Oil (gallons)	1,475	900	1,350	1,150	700
Household Hazardous Waste (gallons)	2,900	1,060	2,045	765	1,150
Paint—Oil/Latex (gallons)	1,532	1,443	1,368	1,251	548
Tires (tons)	12.19	7.9	6.6	6.1	10.4
Compost Bins sold	98	77	62	34	28
Electronics (tons)	30	33	26	28	29
Leaves (tons)	93	135	130	109	120
*Christmas Trees (tons)	25	N/A	N/A	N/A	N/A

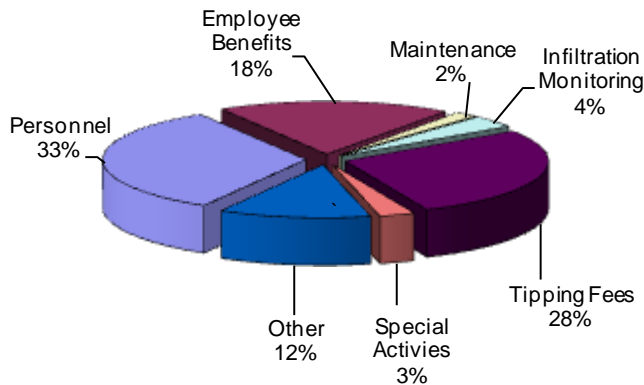
* Haulers bring trees somewhere else

SOLID WASTE FUND

4435: SOLID WASTE FACILITIES

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
Personnel Services	\$ 189,786	210,118	210,446	200,859	176,842	(24,017)	-12.0%
Operating Expenses	\$ 298,446	285,644	351,033	338,996	349,053	10,057	3.0%
Capital Outlay	\$ 0	16,445	18,725	10,000	10,000	0	0.0%
TOTAL APPROPRIATION	\$ 488,232	512,207	580,204	549,855	535,895	(13,960)	-2.5%
SOURCES OF FUNDS							
Solid Waste Revenues	\$ 391,841	475,507	542,954	496,800	525,895	29,095	5.9%
Solid Waste Surplus	\$ 128,945	36,700	37,249	53,055	0	(53,055)	-100.0%
Taxation	\$ 0	0	0	0	10,000	10,000	0.0%
Other Available Funds	\$						
POSITIONS							
Full Time	3.60	3.60	3.60	3.60	3.00	(0.60)	
Part Time with Benefits	0.00	1.00	1.00	1.00	1.00	0.00	
Full Time Equivalents	3.60	4.00	4.00	4.00	3.40	(0.60)	

MAJOR COMPONENTS:



Personnel Services include a crew supervisor, one equipment operator, one laborer/truck driver, and a part-time program coordinator shared with the Water Fund.

\$99,739 is budgeted for health, retirement, life insurance, and other employee benefits.

Maintenance, \$9,500, includes funds to repair buildings and equipment.

Infiltration Monitoring, \$20,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$17,143, for diesel fuel, \$18,766 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, are the cost of transporting and disposing of waste and recyclables collected at the Amherst transfer station.

SIGNIFICANT BUDGET CHANGES:
 Personnel Services decrease because of reassigning personnel to other departments.

SOLID WASTE FUND**GENERAL FUND SERVICES**

GOAL STATEMENT: To compensate the General Fund for services provided by various departments.

LONG RANGE OBJECTIVES:**FY 14 OBJECTIVES:**

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

SERVICE LEVELS:

	<u>FY 08</u> <u>Actual</u>	<u>FY 09</u> <u>Actual</u>	<u>FY 10</u> <u>Actual</u>	<u>FY 11</u> <u>Actual</u>	<u>FY 12</u> <u>Actual</u>
Number of departments reimbursed	0	0	0	0	0

SOLID WASTE FUND**GENERAL FUND SERVICES**

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
General Fund Services	\$ 0	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%

SIGNIFICANT PROGRAM CHANGES:

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

SOLID WASTE FUND**DEBT SERVICE**

GOAL STATEMENT: To provide funds for principal and interest payments for temporary and long-term debt.

LONG RANGE OBJECTIVES:

FY 14 OBJECTIVES:

SERVICE LEVELS:

	<u>FY 08 Actual</u>	<u>FY 09 Actual</u>	<u>FY 10 Actual</u>	<u>FY 11 Actual</u>	<u>FY 12 Actual</u>
Number of existing issues	0	0	0	0	0
Number of new issues	0	0	0	0	0

SOLID WASTE FUND**DEBT SERVICE**

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
Principal	\$ 0	0	0	0	0	0	0.0%
Interest	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Taxation	0	0	0	0	0	0	0.0%
Surplus	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.

SIGNIFICANT PROGRAM CHANGES:

None.

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

GOAL STATEMENT: To provide for the maintenance and improvement of the Town's solid waste disposal system.

LONG RANGE OBJECTIVES:

Prepare for equipment replacements.

FY 14 OBJECTIVES:**SERVICE LEVELS:**

	<u>FY 08</u> <u>Actual</u>	<u>FY 09</u> <u>Actual</u>	<u>FY 10</u> <u>Actual</u>	<u>FY 11</u> <u>Actual</u>	<u>FY 12</u> <u>Actual</u>
Number of Projects:					
Department Equipment	0	0	0	0	0
Existing Facilities	0	0	0	0	0
New Facilities	0	0	0	0	0

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

	FY 10 Actual	FY 11 Actual	FY 12 Actual	FY 13 Manager	FY 14 Department	Change FY 13 - 14	Percent Change
Departmental Equip.	\$ 0	0	0	0	0	0	0.0%
Existing Facilities	\$ 0	0	0	0	0	0	0.0%
New Facilities	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Borrowing Auth.	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 0	0	0	0	0	0	0.0%
General Fund Transfers	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.